



Daniel Mayo Chief Analyst

Enterprises in both the public sector and the financial services industry face challenges unique to the market, product, regulatory and competitive situation of their vertical. However, while the journey that each needs to make will be influenced by these specific industry dynamics, the outcome – successfully navigating the route from analogue to digital business – and many of the core technologies that will underpin this remain the same.



2020 research themes

FINANCIAL SERVICES

- Open APIs, digital banking, and disruption
- Delivering enterprise transformation
- IoT Insurance 2.0
- Monetizing the investment in realtime payments
- The opportunities in emerging markets

MEDIA TECHNOLOGY

- Rapid emergence of remote production on IP
- Multiplatform broadcast quality production at scale
- Manage personalized multiscreen user engagement lifecycle at scale

PUBLIC SECTOR

- Delivering a personalised and connected constituent experience
- Best practice in leveraging cloud and AI technologies
- Executive leadership in the digital government era
- Enhancing digital learning through leading-edge technology

TELECOMS OPERATIONS AND IT

- Successful strategies for telco digital transformation
- Intelligent operations as a source of innovation
- Telco IT strategies to support 5G, IoT and B2B



Financial Services

The Market Challenge

The financial services industry is in the midst of huge change. The need to deliver on the growing expectations of retail, SME and corporate customers is putting a renewed emphasis on new product development and wider service enhancements, with the urgency for change and innovation heightened by the growing success of many new entrants to the ecosystem.

While many of the challenges facing today's market incumbents are not new, today's market landscape has set the scene for considerable disruption. Across the retail banking, insurance and payment industries, the combination of regulatory changes, industry convergence and disruptive technologies represent both an opportunity for change and significant risks from inaction.



Daniel Mayo Chief Analyst

How Ovum helps you

Maximise your market impact, by using Ovum's independent research to understand exactly what is driving IT investment agendas at a country and regional level in the financial services industry

Benchmark against your competition, with independent verification of the market leaders, challengers and followers in Ovum's Decision Matrix series

Stay ahead of the competition, by understanding where and how new entrants, non-bank digital service providers and established vendors are bringing new products and services to market





Detailed insight into the opportunities, risks and industry change that is being driven by initiatives such as **open banking and real-time payments**



New Ovum Decision Matrices for key buying areas such as Digital Experience Platforms in retail banking and Card Management Systems



In-depth analysis of the potential operational benefits that insurance carriers can enjoy from investing in artificial intelligence (AI) technologies and IoT



ICT Enterprise Insights – Global survey of financial services industry pain points and IT buying intentions for 2020/21, covering retail banking, corporate banking, payments, insurance and the financial markets

ICT Spending Forecasts – Global 5 year projections for IT spending by vertical, segmented by country, source and line of business

Ovum Decision Matrix – Analysis of the leading vendors solutions in key areas

Banking ICT Spending Predictors - understand institution specific across digital banking, payments and other business function areas in both retail and corporate banking

Themes for 2020

Open APIs, digital banking, and disruption

New entrants to the value chain have already had a striking impact on the way incumbents are approaching their product innovation and wider IT strategies. The arrival of open banking has accelerated the pace of change, leading almost all institutions to invest in the quality of their digital offerings. Delivering a seamless, straight-through experience that supports the wider customer journey is critical, but requires platforms that can manage the user-experience, taking advantage of open banking initiatives, as well as new technologies in biometrics, augmented reality, natural language processing and AI-based services to enhance both human and direct customer engagement.

Delivering enterprise transformation

As banks and insurance carriers realize digital is about the organisation itself rather than a channel, there has been increasing assessment of how culture, governance, processes, and structures enable banks to operate in a digital world. While such transformation must occur at the business level, this is also driving significant change for technology, requiring platform modernization, new approaches to delivery, and the ability to source and adopt new technologies and systems more effectively. The role of cloud, security, automation and artificial intelligence technologies are becoming critical in driving both efficiency and enabling banks to interact more intelligently in the digital world.

IoT Insurance 2.0

The vehicle insurance sector has used telematics and IoT to offer usage-based insurance (UBI), but now insurers need to build on this to not only enhance today's vehicle offerings, but also to deliver IoT based proposition across other sectors such as home, commercial and life insurance. IoT insurance 2.0 will allow insurers to move from today's product-focused, retrospective compensation offerings, towards that of a proactive and personalized risk management proposition characterized by an ongoing dialogue that adds value for the policy holder.

Enterprise IT prioritization Portfolio management / financial plannin-Contact centers

Copyright: Ovum

Themes for 2020, continued

Monetizing the investment in real-time payments

As many major markets move beyond the implementation of new real-time payments infrastructure, attentions are turning to monetisation; particularly in the face of new entrants to the value chain and the disruption being caused by open banking. Layering new services on top of real-time payments infrastructure is the biggest opportunity in a generation to respond to the growing importance of third party players in the retail payments space, particularly in P2P and ecommerce. In some cases, this will require discrete investments, while others must be viewed as part of the Open Banking opportunity.

The opportunities in emerging markets

Historically there has been a clear divide between those markets considered 'developed' and 'emerging' in the financial services industry, but is rapidly changing. The growth in penetration of mobile technology and the development of financial products by both telecoms operators and other OTT players has opened the door to these non-banks to take a significant stake in the financial lives of millions of customers. Understanding where this opens up opportunities for banks to find new sources of growth — as well as pockets of new best practice and innovation — is becoming increasingly important for players across all regions.

Retail banks will spend \$156.9 billion on software, hardware and services in 2020, with an increasing focus on how to deliver on the growing needs and expectations of their customers.

Media Technology

The Market Challenge

There is strong industry demand for agile workflows that can lower inefficiencies across the existing content supply chain ecosystem and accelerate multifaceted monetization and engagement. Vendors need to build modular and highly scalable connected digital TV and video services portfolios to support this requirement.

In 2020, the top media business priorities will be operational excellence, time to market, and lower inefficiencies across media distribution and preparation workflows to improve both regional and local market penetration along with audience cost of ownership. This will gradually push premium content owners to leverage agile, modular, converged, and automated technology stacks as well as to simplify their content supply chain and explore new monetization avenues.



Kedar MohitePractice Leader

How Ovum helps you

Understand media technology adoption trends across both the upstream and downstream content supply chains.

Evaluate partner ecosystems in the connected digital TV & video services 2.0 era.

Identify new market opportunities in niche media segments such as enterprise video, outdoor advertising, and theme parks.

Media Companies: Assess which vendors are most appropriate for your workflow unification, automation, and orchestration needs.

Media Companies: Identify the most appropriate media preparation and distribution technologies to lower TCO and inefficiencies.

Media Companies: Develop business and technology roadmaps across the media content supply chain.

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Ovum Decision Matrix – remote production on IP



SWOT analysis – cloud TV & video production platforms



Forecast of global premium media content protection technologies – including technology stacks such as DRM, watermarking, fingerprinting, and paywalls



Innovation case studies – TV and video production workflows across premium media asset segments, including coverage of broadcast TV & video, sports franchises, and digital service providers.

On the Radar reports – TV and video search, discovery, and syndication, and technologies that streamline the content supply chain ecosystem such as microservices toolkit.

Media transformation ICT Services forecast – encompassing TV & video broadcasters, sports franchises, and digital service providers, as well as new theme parks segment.

Strategic assessment and SWOT analysis – vendors in the workflow unification, automation, and orchestration segments

Opinion and short research notes – next-generation technology stacks such as cognitive services (AI), block chain services in the media and entertainment vertical.

Themes for 2020

Rapid emergence of remote production on IP

Market pressures are increasing the need for content owners to build niche premium content repositories at lower cost, so that they can simultaneously improve their operating margins and enhance their digital user lifetime engagement rates. The traditional live production workflow – encompassing legacy outside broadcasting (OB) vans, technical human capital, and on-site facilities – is inefficient, lacks cost-effective real-time work group collaboration, and has higher set-up configuration costs. The shift of focus to multidimensional content enrichment, monetization, and reach will be a pivotal factor in the adoption of IP-based remote production workflows in the years ahead.

Multiplatform broadcast quality production at scale

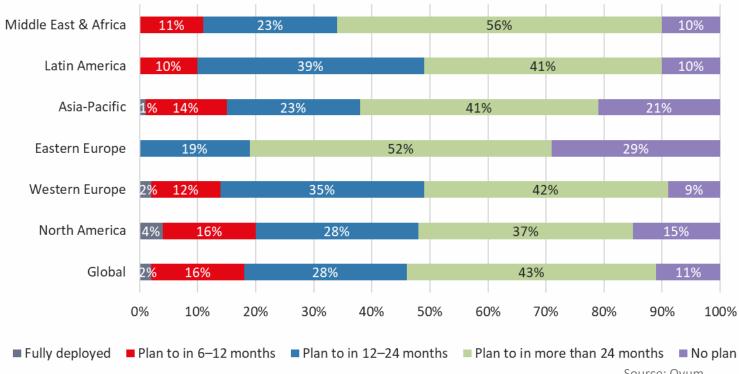
As the majority of these enterprises focus on delivering a seamlessly integrated premium QoS/QoE to every user across multiple platforms, reduced production quality will result not only in the loss of subscribers, but also in lower ARPU. Utilizing legacy broadcast supply chains to repurpose linear assets on digital platforms will be costly and inefficient in the short to medium term. Therefore, these enterprises are being pushed to embrace digital TV & video workflows, especially for production, monetization, and engagement, to enhance personalized monetization and UX/UI.

Manage personalized multiscreen user engagement lifecycle at scale

The multiscreen TV and video segment is maturing, resulting in an increase in premium content investments to safeguard profitability and digital user share. This is paving the way for spending on technology stacks that lower inefficiencies across the content search, syndication, and discovery workflows to enable hyperpersonalized engagement on multiple screens and devices. This will gradually push enterprises to leverage not only integrated cloud-based solutions but also pre-embedded cognitive services (AI) functionalities to strengthen their incremental ARPU and ARPA, along with profitability.

Only 2% of content owners globally have fully deployed time-bound remote production workflow projects, although 16% are planning to do so in the next 12 months.

Premium content owners' remote production workflow deployment plans globally and by region, 2018-20



Source: Ovum



Public Sector

The Market Challenge

Changes to citizen and student expectations, the regulatory landscape and technology advances continue to drive transformation in higher education and government. Particularly strong, in both domains, is the constituent desire to interact with the government or institution as a whole, rather than individual departments. Continued blending by constituents of their physical and digital worlds requires providers to seamlessly integrate face to face, electronic, and social interaction channels.

The demand for modernizing underpinning systems continues to compete with the need to rapidly deliver improvements to the constituent experience and internal processes. Traditional thinking about IT as an internal operator of services is being challenged, and new partnership models will be needed to take full advantage in this new as-a-service world



Richard Palmer
Practice Leader

How Ovum helps you

Understand how analytics, cognitive computing and process automation are complementing cloud strategies in delivering effective services and strategic insights.

Learn why institutions are focusing on improving agility, flexibility, and capacity for innovation, and how these changes will guide internal transformation and ICT investment priorities for 2020 and beyond.

Gain insight into how leading institutions are building education ecosystems that create student-centric experiences and outcomes while improving efficiency.

Maximize impact by understanding how leading agencies are delivering digital government and leveraging mature information management and security practices to enable new forms of social engagement.





Practical advice on evolving the role, style and operating model of IT organizations to support institutional success in a continually evolving landscape.



A focus on the educational ecosystem, as a whole, to inform strategic technology investments.



Exploration of practices that enable digital government, from data sharing across its layers and agencies, to transforming front and back-office processes to deliver better constituent outcomes.



ICT Enterprise Insights – global survey of institutional drivers, pain points, maturity and IT buying intentions for 2020-2021.

Trends to Watch – overviewing key emerging technologies and practices that will help you stay ahead of the game.

ICT Spending Forecasts – global five year projections for IT spending, segmented by country, source, and line of business.

Ovum Decision Matrix – analysis of leading vendor's solutions in key areas of education management and learning delivery.

Themes for 2020

Delivering a personalised and connected constituent experience

Constituent and market demands are compelling institutions to realign their service functions. The foundation of constituent-centricity is a holistic and personalized view of each person's life or educational journey. This requires not just a more strategic use of data and analytics, but new modes and tools (e.g. omni-channel, CRM and social) for engagement with constituents. We will chart leading practices in transforming services and leveraging the new generation of enterprise systems offering enhanced analytics, AI and process automation tools.

Best practice in leveraging cloud and AI technologies

Cloud computing and process automation provide real opportunities to release resources and deliver meaningful process improvements without breaking the bank. Cognitive computing offers significant potential to create a step change within the public sector. While the hype has sometimes exceeded reality, Ovum will focus on practical lessons learned as leading players implement new technologies and overcome the challenges of applying more agile delivery approaches within traditional organizational structures and governance.

Executive leadership in the digital government era

The public sector is building momentum in delivering practical digital outcomes to meet high public expectations. For success, strategies are needed to navigate through a complex web of whole of government directions and often overlapping regulatory constraints, and for effectively engaging all internal and external stakeholders during multiple concurrent changes.

Enhancing digital learning through leading-edge technology

The future digital learning experience reaches well beyond the boundaries of a traditional LMS. New tools like video platforms and augmented and virtual reality solutions are impacting education by facilitating next-gen digital learning environments (NGDLEs). Such tools can increase the training, learning, and engagement impact of courses, and provide greater opportunities for professional training and development.

Themes for 2020, continued

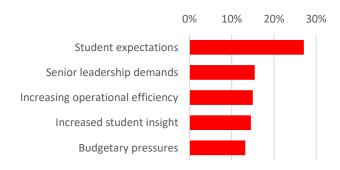
Taking Agile into the wider enterprise

Agile initiatives are growing in popularity as a robust means of delivering government modernization. IT and line of business departments encounter difficulties, however, when contemporary approaches are applied within traditional organizational structures and processes. Ovum will focus on technologies, operating models, and business processes that are delivering successful outcomes.

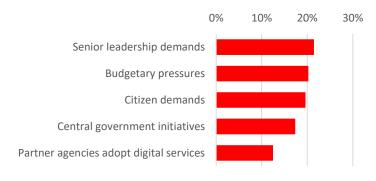


While there are some differences in government and education drivers, the similarities are more profound.

Top 5 Education Digital Transformation Drivers



Top 5 Government Digital Transformation Drivers



Source: Ovum

Telecoms Operations and IT

The Market Challenge

Service providers are under intense pressure to transform their IT systems, operations and business processes to compete in the digital world. Digital service providers will need to deliver a personalized customer experience, bolstered by improved customer engagement and partner management systems. Digital transformation will also require the adoption of cloud-based delivery models and cloud-native architectures. To support these CSPs will need to streamline and automate telco IT systems and make effective use of AI and advanced analytics tools. These changes will have a fundamental impact on CSP operations, requiring them to adopt DevOps, microservices and cloud native practices



Kris Szaniawski Practice Leader

How Ovum helps you

Help telcos understand their business and digital transformation needs and support their IT investment and buying decisions.

Identify telcos' decision criteria for selecting platform and service partners to enable digital transformation.

Help telcos to leverage the right vendors to assist with their network analytics and automation needs

Understand the main growth opportunities across the complex telco IT landscape

Evaluate vendor competitive positioning and identify new product, service and partnering opportunities in key solution areas





Research into the IT platforms required to enable and monetize 5G, IoT and B2B services



Exploring the **network AI applications** supporting specific areas such as wireless or fixed access



Investigating CSP adoption of microservices, containerisation, DevOps



Telecoms operations transformation case studies



Regular analysis of telco IT adoption trends based on Ovum's OSS/BSS Contract Analytics Tool



Annual forecasts covering Global Telco IT spend, IT vendor revenues including OSS/BSS and vendor services

Reports on the role of AI & analytics in improving and automating CSP operational efficiency and service delivery

Reports on the strategies and platforms required to manage complex customer and partner ecosystems

Market reports evaluating leading telco IT vendors and solutions

ICT Enterprise Insights in the Telecoms Industry – investment plans and trends in key telco IT areas

Telco IT contract tracking, including analysis of OSS/BSS contract trends

Key conference and event summaries and briefs

Themes for 2020

Successful strategies for telco digital transformation

Digital transformation has become a priority for telcos, but many are still uncertain of which enabling technologies and operational changes to prioritise as part of this journey. Through case studies and thought-leadership pieces Ovum will provide guidance on how CSPs can transition to Digital Service Providers. This will include research identifying technology and operational priorities spanning customer enablement, intelligent operations, automation and cloud-based delivery models.

Intelligent operations as a source of innovation

Intelligence and automation is playing an ever more critical role in transforming CSP operations. Ovum will explore the impact of AI and analytics on customer experience, operational efficiency and security in the telecom sector, as well as their role in supporting new business models and technologies linked to IoT, 5G and digital services. We will profiles vendor solutions, strategies and use cases focused on the telecom sector.

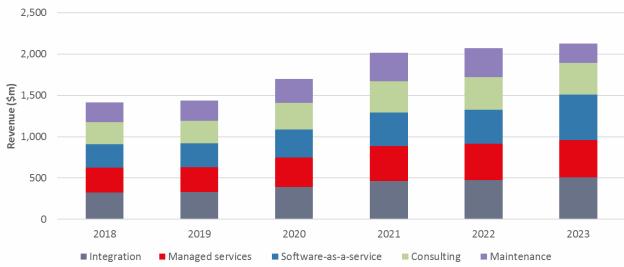
Telco IT strategies to support 5G, IoT and B2B

The imminent arrival of 5G add urgency to the need to transform telco IT and operations. These will have to be capable of supporting dynamic scaling, network slicing and help monetize new B2B and IoT business models. Topics will include cloud-based delivery, service management and orchestration, automation, open APIs, as well as how to coordinate charging, policy and analytics to better manage and monetize the network. Ovum will explore CSP strategies, the changing role of vendors and services companies, and how their capabilities and offerings are evolving to support this new world.

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Telco analytics service revenue will grow to \$2.1bn 2023 as CSPs invest in SaaS and integration capabilities for real-time decisioning

Analytics revenue by service (2018–23)



Source: Ovum



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